



**ENVIRONMENTAL CONSULTANCY SERVICES - CALL FOR PROPOSALS**  
**SITUATIONAL ANALYSIS: LAND USE AND OWNERSHIP**  
**LUBOMBO PLATEAU - ESWATINI**  
(Contract Period: Three Months)



The Swaziland National Trust Commission (SNTC) is responsible for the management and development of all national protected areas in Eswatini. Peace Parks Foundation (PPF) is a non-profit company established to facilitate the establishment and development of Transfrontier Conservation Areas (TFCAs) in southern Africa. PPF is currently supporting the development of Lubombo Transfrontier Conservation Area (LTFCA) with the support of SNTC. The Parties require the services of an experienced Consultant to conduct a *Situational Analysis* to investigate and establish amongst others, land use and land ownership in the buffer zones of the Eswatini / Lubombo Plateau component of the LTFCA.

**Reporting:**

The Consultant will enter into a Service Level Agreement (SLA) with Peace Parks Foundation with the support of SNTC. As part of the initial project introduction and scoping phase, a joint planning and coordination meeting will be held with the Supervisory Team consisting of the SNTC, the LTFCA Project Management Unit and PPF, regarding approach, methodology, rural development and land rights.

**Requirements:**

- At least ten years' relevant experience in the environmental and/or conservation field with a very good knowledge and understanding of the study area preferred.
- Ability to plan and work to a clear budget and time line.
- A demonstrated ability to utilise technology including computer literacy skills.
- Strong communication skills.
- A working knowledge of English is considered essential while an ability to communicate in iSiswati will be an advantage.
- Previous similar work experience and/or established network and knowledge of the project area will be considered an advantage.
- Residence in Eswatini and/or valid working permit for the duration of the contract period shall be considered advantageous.

**Methodology and Scope:**

The implementation process, including data collection through a combined desktop- and literature study, site visits and stakeholder engagements, will be phased in line with deliverables as specified in the Terms of Reference. Phases/broad deliverables include: 1) Inception Report, 2) Draft Report, 3) Implementation and Data Collection, 4) Close-out Report. The geographic scope of the analysis should cover the extent of Lubombo Plateau including areas that are adjacent to, fall within the buffer zone or form key linkages between protected areas and the core component of the LCG-UTF TFCA. Key villages, settlements and/or focus regions will be specified in discussions with the Supervising Team during the Initiation Phase. **\*Detailed Terms of Reference for the formal application process and consultancy stipulations to be provided upon submission of initial response to this notice.**

**Remuneration:** A competitive salary package will be negotiated, based on qualifications and experience. Limited Project Operational funding is available for relevant Stakeholder Engagements subject to prior approval by the Supervisory Team.

**Interested candidates should submit a covering letter detailing their interest in, and suitability for the position, as well as Curriculum Vitae in English, with contact details of 3 references by Monday 3 September 2018 to Ms Nita Verhoef: [nverhoef@ppf.org.za](mailto:nverhoef@ppf.org.za)**

Only SHORT-LISTED CANDIDATES will be contacted to attend an interview.



## Lubombo Transfrontier Conservation Area

### TERMS OF REFERENCE

FOR A

SITUATIONAL ANALYSIS OF THE AREAS WITHIN THE BUFFER ZONE OF THE  
ESWATINI COMPONENT THE LUBOMBO CONSERVANCY-GOBA -  
USUTHU-TEMBE-FUTI TRANSFRONTIER CONSERVATION AREA

for

PROJECT MANAGEMENT UNIT



Project Manager: Seth Maphalala

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## **Terms of Reference**

**For a consultant to conduct a Situational Analysis to investigate and record current land use and ownership structures in the buffer zone of the Eswatini component of the Lubombo Conservancy-Goba and Usuthu-Tembe-Futi Transfrontier Conservation Area which includes the joint management areas of Mhlumeni-Goba and Usuthu-Futi**

### **PROJECT CONTEXT**

Under the GIZ Transboundary Use and Protection of Natural Resources (TUNR) in the Southern African Development Community (SADC) Regional Programme, technical assistance is being offered to selected Transfrontier Conservation Areas (TFCA) to support programmes that give focus to cross-border community-based natural resource management and local governance, improve cross-border collaboration and demonstrate benefits to local communities.

The overall aim of the support projects is the strengthening of the respective TFCA structures with improved participation by local communities and key stakeholders towards better management and sustainable development of biodiversity and resources to the benefit of these communities. The component-specific objective for the Lubombo Conservancy-Goba and Usuthu-Tembe-Futi TFCA (LCG-UTF TFCA) entails establishing functional transboundary governance structures in three (3) key nodes of the TFCA; creating capacity to implement and manage joint conservation and tourism projects, and participatory planning of cross-border ecotourism products and events.

### **SITUATIONAL ANALYSIS OBJECTIVE**

The objective of this consultancy is to undertake a Situational Analysis of the current **ownership, use and potential use of land** adjacent to and between the protected areas of the Eswatini component of the LCG-UTF TFCA. The outcomes of the analysis should support -

- 1) a feasibility study to measure the means and viability of securing land as the basis for investment in wildlife and/or other feasible eco-tourism or biodiversity economies, based on secure community tenure and community-private investment partnerships; and
- 2) the identification of potential component linkages to promote TFCA connectivity.

The consultant should assess the willingness of landholders within the study area to become part of a possible wildlife and/or eco-tourism economy, or other compatible sustainable conservation and livelihood options, as well as identify potential land use challenges or conflicts. The consultant should advise on future land use options that are compatible with sustainable land use and protected area corridor objectives. Land use options should maximise development opportunities for communities as primary beneficiaries, thus, landscapes should be critically evaluated from a wholistic, integrated perspective with regards to opportunities.



Figure 1: Broad extent of the study area for the Eswatini Situational Analysis - buffer zone of the LCG-UTF TFCA

### STUDY AREA

The Situational Analysis is to be carried out in the Eswatini component of the LCG-UTF TFCA. The geographic scope of the analysis should cover the extent of the districts of the Lubombo Plateau that are adjacent to, fall within the buffer zone or form key linkages between protected areas and the core component of the LCG-UTF TFCA. Key communities, villages, settlements and/or regions will be specified in discussions with the Supervising Team during the Initiation Phase. (refer Figure 2: Extent of the Study Area)

Table 1: Broad extent of the Study Area in the Lubombo Plateau

LCG-UTF TFCA SZ Component	Lubombo Plateau Region Communities / Villages / Settlements
Lubombo Conservancy-Goba	Lomahasha, Shewula, Mhlumeni, Mlindazwe, Sitsatsaweni, Makhewu, Nyetane, Maphungwane, Tikhuba, Lukhetseni, Lunkhuntfu
Usuthu-Tembe-Futi	Mambane, Lunkhuntfu, Nsoko



Figure 2: LTFCA Eswatini Component Situational Analysis Study Area

## **METHODOLOGY AND PHASES**

The Situational Analysis should be completed over twenty-eight (25) non-consecutive days within a three (3) month period, commencing upon signature of a Service Level Agreement (SLA) with Peace Parks Foundation (PPF). The consultant will report to a Supervisory Team (ST) who should be timeously informed of all planned activities and site visits. The appointed consultant will have access to in-kind technical support from PPF's Geographic Information Systems (GIS) department for the generation of maps only (not data collection). Limited Project Operational funding is available for relevant Stakeholder Engagements subject to prior approval by the ST. Motivation for request for further operational support can be submitted to the ST. The implementation process, including data collection through a combined desktop- and literature study, site visits and stakeholder engagements, will be phased (1-4) in line with the deliverables below: *(refer to. Table 4 for detailed Tasks and Deliverables)*

### **1. PROPOSAL SUBMISSION AND REVIEW**

Applicant to submit a 4 (four) page maximum written motivation indicating how the Situational Analysis objectives will be achieved including an interpretation of the TOR, approach, time frame, cost breakdown and relevant expertise or previous experience. Attach Curriculum Vitae.

- ❖ Electronic Proposal to be submitted via email for revision by the Supervisory Team and feedback on the Proposal to the applicant by \_\_\_\_\_ 2018.
- Mr Seth Maphalala – Project Manager: [masethana@yahoo.com](mailto:masethana@yahoo.com)
- Ms Nita Verhoef - Planner, Peace Parks Foundation: [nverhoef@ppf.org.za](mailto:nverhoef@ppf.org.za)

### **2. INITIATION AND INCEPTION**

Appointment and Service Level Agreement (SLA) signed with Peace Parks Foundation in support of the Swaziland National Trust Commission (SNTC). As part of the initial project introduction and scoping phase, a joint planning and coordination meeting will be held with the Supervisory Team, (SNTC, LTFCA Project Management Unit and PPF) regarding rural development and land rights.

- Deliverable 1: **Formal Inception Report submission and Presentation** to the Supervisory Team describing the planned approach, methodology and timeframe of the analysis with activities and stakeholder engagements.

### **3. IMPLEMENTATION AND DATA COLLECTION**

Site visits, stakeholder engagements, data collection and processing to commence.

- Deliverable 2: **Draft Report** to be submitted to Peace Parks Foundation and circulated for comment and feedback.

#### 4. CLOSE OUT

Finalisation of analysis, evaluation and conclusion of activities and administrative tasks.

- **Deliverable 3: Final Report** to be submitted to Peace Parks Foundation followed by feedback and 30-40min presentation on findings and recommendations to stakeholders.

#### COST ESTIMATE

Table 2: Cost estimate / guideline

Ref	Items and Activities	Deliverable	Estimated Time Frame	Estimated Cost Euro	US \$
<b>1</b>	<b>Phase 1: Proposal</b>	Proposal document	___ days	-	-
	Submission of Proposal to ST: _____; feedback by _____ 2018				
<b>2</b>	<b>Phase 2: Inception</b>	Inception Report	4 days		
	Appointment, stakeholder engagement meetings, submission of inception report for presentation to the ST, consultation on the way forward				
<b>3</b>	<b>Phase 3: Data Collection &amp; Processing</b>	Draft Report	15 days		
	Site visits, consultations, stakeholder engagements, literature/desktop study, GIS mapping, 1 <sup>st</sup> draft report submission to ST; feedback meeting				
<b>4</b>	<b>Phase 4: Close-out</b>	Final Report; Presentations	6 days		
	Editing and amendment, Final Report submission and presentations to ST, feedback to stakeholders				
	<b>Total consultant fee</b>		25 days		
<b>5</b>	<b>Operational; S&amp;T (see cost estimate table below)</b>				
			<b>Total</b>		
	<b>Project Operational Support: Stakeholder Engagement facilitation</b>				

Table 3: Eswatini Situational Analysis: Operational Cost Estimate

Operational Cost Estimate – Site Visits within the Study Area			
<b>Travel (Mbabane return)</b>		<b>S&amp;T for + - 8 field days (+- 2x full days per study area)</b>	
1) Lomahasha	284 km	Meals	€ 130
2) Goba Fronteira	264 km	Accommodation	€ 350
3) Siteki	103 km	Fuel	€ 350
4) Mambane	328 km		
<b>Total</b>	<b>+ -1000 km @ €0.35/km = €350</b>	<b>Total</b>	<b>*€ 830.00</b>

**OUTCOMES**

The consultant's tasks and responsibilities are to provide current detailed situational information including, but not limited to, the overarching focus areas below. The findings of tasks are to be presented in the form of the specified broad (*ref. p5*) and detailed deliverables stipulated below. In respect of land, the following should be clarified and clearly distinguished as concepts are different although layered and overlapping.

*Table 4: Detailed Outcomes, Tasks and Deliverables*

<b>OUTCOME</b>	<b>TASK</b>	<b>DELIVERABLES</b>
<b>LAND OWNERSHIP ASSESSMENT</b>	Identify, list and delineate current land ownership and status relative to Title Deed / Swazi Nation Land and/or Crown Land (or other) obligations	A register (database) of land cadastres in the area, including description of ownership, rights, date acquired, current and/or planned land use, boundary/property coordinates
<b>LAND RIGHTS ASSESSMENT AND ACQUISITION/USE PROCESS</b>	Provide <i>status</i> information according to the above; identify willingness to be involved	Indicate duration and validity of existing Title Deed or Lease, if any. Assess the status of landholders and/or communities relative to above conditions, including desire to be involved or other needs such as awareness, confidence-building, technical and/or capital support
	Propose a clear course of action to obtaining land use options suited to collective / community-private investment partnerships	Describe the legal requirements / formal obligations / process for securing agreements with communities regarding land (appropriate course of action, tasks and capacities of relevant organisations to engage and/or individuals required to implement this in a timely manner).
<b>MANAGEMENT AND GOVERNANCE ASSESSMENT</b>	Indicate land management and governance structures related to ownership, rights and land use	Provide detail information on structures of authority, management and use linked to ownership and/or representation including traditional, regional, provincial, national, governmental etc.
	Assess the management / governance of land in the area, including cadastral registration	Maps and recommendations: cadastres and updated protected areas extent data in collaboration with Peace Parks Foundation's Geographic Information Department who will assist in producing maps based on data collected



OUTCOME	TASK	DELIVERABLES
<b>LAND USE ASSESSMENT (CURRENT AND FUTURE)</b>	Evaluate current as well as future land use and development plans	Identify and describe current and future land use and development plans as well as other options or opportunities for major land parcels; Description of simple baseline information including information on population, livelihoods, development plans and potentials for the future
	Identify and describe current and future land use and development plans as well as other options or opportunities through combined desk top research, document collection and site visits	Provide a list and description of development plans and strategies for the area including studies and research documents pertaining to biodiversity and land use in the area. This should include: (annotated bibliography) Name of project / study / report; author/s; date; implementing and/or responsible agency; budget; time frame; main objectives; progress; other useful observations
	Identify current and potential future economic opportunities	Provide guidance on the current and potential future economic opportunities highlighting compatibility of land uses with the protected areas within the TFCA components
<b>RISK ASSESSMENT: CONFLICTS AND OPPORTUNITIES</b>	Identify and describe existing and potential land use conflicts or other relevant conflicts from a conservation / TFCA perspective	(Link and refer to literature review): highlight key issues covered in documents (history, biodiversity, social issues, infrastructure, etc.)
	Suggest suitable resolutions and/or potential opportunities	Broadly assess economic options for the area, including potential community benefits, implications for the TFCA, as well as barriers and risks
<b>STAKEHOLDER ANALYSIS AND ENGAGEMENT STRATEGY</b>	Conduct a basic stakeholder analysis	Database including vital details of entities: name, level/term/scope of involvement, approximate budget, include NGOs, projects, boards, committees, forums etc
	Provide a brief Stakeholder Engagement Strategy for this study but that could also be used as a framework and applied to similar projects / undertakings	Description of methodology, approach at all levels of engagement with reference to formal guidelines (Southern African Development Community), relevant channels and procedures to follow
	Feedback	Requirements and procedures at all levels

## APPENDICES

APPENDIX 1: BACKGROUND DOCUMENTS [\[available via link to shared online folder\]](#)

### Lubombo Transfrontier Conservation Area -

LUBOMBO NDUMU-TEMBE-FUTI TRANS-FRONTIER CONSERVATION AND RESOURCE AREA PROTOCOL, 2000

LUBOMBO PONTO DO OURO-KOSI BAY MARINE AND COASTAL TRANS-FRONTIER CONSERVATION AND RESOURCE AREA PROTOCOL, 2000

LUBOMBO CONSERVANCY-GOBA TRANS-FRONTIER CONSERVATION AND RESOURCE AREA PROTOCOL, 2000

PROJECT PROPOSAL FOR GIZ-SADC SUPPORT LUBOMBO AND MALOTI-DRAKENSBERG TRANSFRONTIER CONSERVATION AREAS, DECEMBER 2016.

INTEGRATED DEVELOPMENT PLAN FOR THE COMBINED LUBOMBO CONSERVANCY-GOBA AND USUTHU-TEMBE-FUTI TRANSFRONTIER CONSERVATION AREA, DRAFT V2.0, MARCH 2014.

SADC TFCA STAKEHOLDER ENGAGEMENT GUIDELINES 2018 (DRAFT)

### The Kingdom of Eswatini and Protected Areas -

MANAGEMENT PLAN [DATE]

### The Lubombo Plateau and relevant Administrative Districts -

ALL RELEVANT INFORMATION AND STUDIES; BASELINE, LEGISLATIVE, LAND USE ETC.